

**INTER-CANYON FIRE PROTECTION DISTRICT  
BOARD OF DIRECTORS  
STRATEGIC MEETING AGENDA  
ICFPD Station 1, 7939 S. Turkey Rd., Morrison, CO 80465  
September 29, 2018**

1. Call to Order
  - a. Approval of Absences
  - b. Guests
  
2. Approval of Minutes for the September 12, 2018 Board Meeting.
  
3. Approval of Resolution to Support Ballot Issue. 8:00 a.m. – 8:15 a.m.
  
4. Budget Plan (w/o Mill Increase/Allocation of \$250k Capital Improvements versus Reserves 8:15 a.m. – 9:00 a.m.
  - a. ATV
  - b. Brush Truck Renovation
  - c. Command Vehicle
  - d. TICS
  - e. O2 Refurbish
  - f. Mechanic
  - g. Maintenance
  - h. Cisterns .60
  
5. Budget Plan with Mill Increase 1 – 5 Year Plan Timing 9:00 a.m. – 11:00 a.m.
  - a. Board Terms
  - b. Personnel
  - c. Apparatus
  - d. Station Improvements .60
  
6. 5 Year + 11:00 a.m. - Noon
  - a. Merger
  - b. Career Staffing
  - c. Training Capacity .60
  
7. Adjournment

**INTER-CANYON FIRE PROTECTION DISTRICT  
BOARD OF DIRECTORS  
MINUTES OF STRATEGIC PLANNING MEETING  
7939 S. Turkey Creek Rd., Morrison, CO 80465  
September 29, 2018**

**1. Call to Order:**

**1a.** The ICFPD Board meeting was called to order by Jennifer Volkman at 08:07 hours at 7939 S. Turkey Creek Rd., Morrison, CO 80465.

**1b. Approval of Absences.**

None

**Board Members Present:**

Jennifer Volkman, President

Michael Swenson, Secretary

Karl Firor, Treasurer

Ralph Dreher, Director

Kerry Prielipp, Director

**1c. Guests Present**

Chief Skip Shirlaw

DC Hatlestad

EMS Capt Suzannah Epperson

**2. Approval of Board Minutes**

**MOTION:** There was a motion by Karl Firor with a second by Kerry Prielipp to approve the minutes from the September 29, 2018 Board Meeting. The motion passed unanimously.

**3. Approval of Resolution to Support Ballot Issue.**

The Board discussed changes to several documents in order to bring new Director Mike Swenson up to date. Karl Firor explained the difference between Election Resolutions 1 and 2. Karl will clarify with attorney whether the document, Resolution 2018-2 can be posted on the front page of the webpage. Directors reviewed and revised the resolution prior to approval.

**RESOLUTION:** There was a Resolution Supporting ICFPD Ballot Issue 6F to Increase its Mill Levy Rate 3.0 Mills and Stabilize Property Tax Revenue before the Board for approval.

**MOTION:** There was a motion by Mike Swenson with a second by Kerry Prielipp to approve the Resolution Supporting ICFPD Ballot Issue 6F to Increase its Mill Levy Rate 3.0 Mills and Stabilize Property Tax Revenue as written. The Motion passed unanimously.

#### **4. Budget Plan w/o Mil Increase**

Chief Skip Shirlaw stated it is clear that if the District is not successful with the ballot issue, the District will have to hunker down. It will not be possible to hire additional people. The focus will shift to looking toward a merger with neighboring districts. Kerry Prielipp inquired as to the time frame current funding will provide for. Chief Shirlaw responded the District can make due over the next 3 years. We will need to reassess budgeting in 2020 and 2021. There will be no ability to spend beyond basic operating costs.

#### **5. Budget Plan with Mill Increase**

##### **a. ATV**

Chief Shirlaw indicated the District has been relying on Indian Hills Fire to bring an ATV to rescue calls at Deer Creek Park. Chief Shirlaw would like the Board to consider an ATV purchase as an ATV reduces the need for manpower and stokes which take more effort. The ATV would include a set of tracks for use in snow. Chief Shirlaw shared an example of a call where there was a smoke filled cabin and responders had no way to get in through the snow. The Sheriff had to come in and pick up responders as well as the patient. Chief Shirlaw estimates the cost would be approximately \$12k. A trailer either open or closed would be needed to haul the ATV.

##### **b. Brush Truck Renovation**

Chief Shirlaw estimates it would cost about \$50k to \$70k to re-chassis 651. 651 currently has a single seat that tightly fits 3 fire fighters maximum. The re-chassis will enable capacity for 5 firefighters, increasing ability to bring more responders to fires. The existing flat box can be used for EMS.

In addition Chief Shirlaw would like to see a remodel of 680. 680 was built without consideration to potential future needs and does not fit with current District needs. Relocation of equipment will improve functionality. Estimated cost will be about \$55k.

Kerry asked whether either truck is near their end of life cycle as it would not be acceptable to spend money on a 3 year fix for an older vehicle. Also, are either external bolt on items. Chief Shirlaw confirmed neither truck is near end of life. 680 would be one of the last vehicles to be replaced and is not at all near time for replacement. Total mileage is currently at a maximum 30k. With respect to the brush trucks, if they were currently a quad

cab, there would be no need to consider replacement. 651 and 652 are both 2001 and 2002. Chief Shirlaw added the back portion, pump and tools, would come off and be replaced with a new kit and a new chassis. A new truck is required. 651 is still useable to carry wildland tools. Kerry asked if there would there be space for the ATV on 651. Chief Shirlaw responded yes, it could be a flatbed, great idea. Kerry asked along with wildland responsiveness, would this make us tactically more able to respond and in line with the strategic vision. Chief Shirlaw confirmed yes and noted ATVs can be used in various situations including lightning strikes, etc.

Ralph Dreher mentioned he is in the process to reevaluate the fleet relative to insurance costs. Ralph noted one basic thing, is quality, quality lasts 50% longer. The District would save money going with high quality rather than quick replacement. Chief Shirlaw agreed.

**c. Command Vehicle**

Chief Shirlaw advised North Fork Fire recently purchased a fully furbished command vehicle through GSA. The cost was \$32k for everything. Looking at a couple of years later, the cost would be a bit more. With more people on staff, we will require more vehicles. The ½ time person would use the existing chief's vehicle as an EMS fast response vehicle. The vehicle currently has the necessary components. Having a command truck enables us to provide more equipment on scene sooner. The command vehicle would serve as a mini rescue vehicle. Kerry inquired as to whether the vehicle would be shared. Chief Shirlaw stated the command vehicle will be the Chief's vehicle all of the time. If the vehicle is here, at the station, another responder, i.e. Chief Hatlestad could pick it up and take it to scene.

**d. TICS**

Thermal Imaging Cameras (TIC) make it possible to see areas of heat through smoke or darkness. There are many issues with the current equipment including recurrent dead batteries that cost \$350 each. 12 dead batteries are now sitting in the Chief's office. Replacement cameras cost \$1500 each, 6 are needed for a total of \$9000. Karl asked if rechargeable batteries come with the cameras. Chief responded yes, batteries are rechargeable lithium. Kerry asked is the current battery life reflective of storage and use frequency. Chief Shirlaw confirmed yes. Batteries need to be rotated every few days, and have not been rotated enough. Chief Shirlaw indicated he will be researching smaller, better functioning cameras.

**e. O2 Refurbish**

Chief Shirlaw advised the oxygen system downstairs is not NFPA standardized and needs to be replaced. Chief Shirlaw does not know the cost but will be looking into costs. Chief Shirlaw stated he will get prices on an installed NFPA system.

**f. Mechanic &**

**g. Maintenance**

Chief Shirlaw noted neither are currently retiring, however, it will happen at some point. The Board will need to consider what will happen at that point. Many neighboring districts use Evergreen Fire for equipment. Option 2 would be to look within our district for an experienced mechanic. Do we hire an at will mechanic? Mike Onken's prices have been fair, prices may increase in the future. Mike Swenson asked, if he has referrals, should he send them to Chief Shirlaw. Chief Shirlaw responded yes, please do. Chief Shirlaw reiterated, Mike Onken is here for as long as he wants. We do need to think about this in the future, maybe a space to work on trucks could be included in the bays. Kerry asked if anyone would want to apprentice at this point. Chief Shirlaw responded no.

Chief Shirlaw stated the same goes for maintenance. Currently Randy Rudloff fills this position, again, we do not know when Randy will retire and we are not pushing or wanting Randy to leave. The District needs to consider what we do in the future. Cost for maintenance will go up in price. In addition we are currently paying \$35 per hour to have stations cleaned. Chief Shirlaw expects cleaning costs will increase as well.

**h. Cisterns**

Currently there is \$25k in the budget for cisterns. Chief Shirlaw and Kelley Wood discussed cisterns a week ago and had a few questions. One, is there enough money in the line item. Chief Shirlaw explained there are concerns about 20k gallon cisterns sitting incomplete because people who promised installation equipment did not follow through and complete installation. Two, should the fire District put money toward cistern installations. The costs are \$.50 per gallon for a refurbished cistern. Karl Firor confirmed the cost is for the tank only. Chief Shirlaw asked if new cisterns would cost more. Karl confirmed yes. Karl indicated he recently helped to install 2 new cisterns, the cost was \$10k for the tank with the remaining \$15k for installation. Three, should the District fund cistern projects start to finish, how does proper funding look.

Do we want to wait for residents to offer property for placement or do we chose properties and strategically place the cisterns where we would gain the most benefit? It was agreed cisterns should hold at least 20k gallons. DC Hatlestad noted smaller cisterns are not helpful as they would dry up before a fire could be put out. An average house fire takes 30k gallons. It takes 10 rotations to fill one cistern, equivalent to a full day of work for one or two people. A round trip from Jennings Rd. to Station 4 is one hour. Station 4 is the only place with viable hydrants. Chief Shirlaw advised we need to look at true costs of the

cistern along with installation and strategically decide where cisterns are placed. Citizens do have to give a portion of their right of way by deed to the District.

Mike Swenson clarified the district will need a strategic plan with specific perimeters and a set contribution amount. All agreed this is a good plan and justifies the \$25k line item. Chief Shirlaw added we need to finish existing cisterns prior to moving forward.

#### **6. Budget Plan with Mill Increase 1 – 5 Year Plan Timing**

##### **a. Board Terms**

Kelley advised, Board terms are currently limited to 2 consecutive 4 year terms. A 2 year appointed term does not apply to limits. Any change in term limits must go to a vote. Term limits may or may not be something to think about for the future, depending on availability and willingness of people to step up to serve. Kelley noted there will be an election, possibly 2020 where the term will be a 3 year term due to changes in election years as not to coincide with other elections. Kelley will confirm with SDA and let directors know for certain when the change will have an effect.

##### **b. Station Improvements**

Chief Shirlaw noted a mill increase would bring an additional \$268k in revenue to the District. In 2019, \$200k in spending for next year is the wish list above current operating expenses. Mike asked if this will give the District and additional \$200k. Chief Shirlaw clarified this is after paying operating expenses and contributing to reserves. Currently there is \$250k left to spend, prior to a mill increase. Karl handed out a budget report and explained when the District pays \$280k for the new tactical tender, there is a \$50k deficit in the budget. The additional \$50k will be coming from reserves. \$200k is out of a total of \$250k normally in budget, non-allocated. This figure includes one-time expenditures annually. \$100k in revenue beyond tax revenue could be from other sources such as grants.

Chief Shirlaw continued, in Year 1, Q1, the District would hire 1 full time Wildland/EMS/Firefighter position. Kerry asked if those qualifications are viable. DC Hatlestad confirmed many ICFPD volunteers currently exceed those qualifications. Chief Shirlaw noted the position would provide an additional daytime responder. A minimum EMT certification would be required, we may find someone with more certifications. Chief Shirlaw estimates \$75k annually, or \$6,250 monthly, in salary would be required for this position. In April the District would hire a half time person. The half time person would assist with wildland, EMS, firefighting, grants, training, etc. The salary for half time would be \$35k annually or \$2500 per month.

Next in the plan are Stations 1, 3 and 4. Architect estimates are purposely high. Station 1 costs are estimated at \$3.2 million. The existing office building would be removed and replaced with a single floor building with 4 to 5 offices and a meeting area. The building to the south would be turned to face outward, increasing to 6 bays. On the south side of bays, there would be a new build for bunks and a day room. There would be a separate area for gear washing, washing linens, mechanical rooms etc.

Cost for Station 3 are estimated at \$3.8 million. Station 3 would be converted into a training facility. Station 3 is central location for the mountain area, there would be no more need to send people to town for training. National trainers would be brought in, we would work with other agencies. There would be some bunks at Station 3. Chief Shirlaw stated there will probably be a merger at some point, changes would help to dictate where firefighters would be stationed.

Station 4 costs are estimated at \$2.3 Million. Station 4 would be expanded, adding space to the right and to the left sides of the building and expand in front by 8 feet. This would separate meeting and bunk areas from bays. All will be ADA compliant, with 2 restrooms and showers, etc. Colorado Division of Fire Prevention (CDFP) wants to place engines around the state. We would like them to place an engine at Station 4 as it would provide additional daytime responders. Our personnel would be able to operate with CDFP staff. Chief Shirlaw is inquiring whether CDFP would be willing to contribute to expansion of the station.

Kerry asked if ADA access applies to responders or as a publically funded structure. Chief Shirlaw confirmed all have to be ADA compliant. DC Hatlestad noted West Metro Fire actually has ADA accessible showers.

Next we would work to replace 2 Type III engines at \$400k each. We would start to plan and stagger replacement. Karl noted the District would not have the money, a loan would be required. Chief Shirlaw added if the District were able to keep an engine as reserve, it would help with ISO points and add an engine for use in training.

Mike asked what is the scheduling time frames for Station 1, 3, and 4, when would construction start. Chief Shirlaw responded the process for Station 1 would begin in the summer of 2019. We would likely break ground in 2020 or 2021 and it will likely be a 1 year build, with completion in 2023. Mike inquired if Station 1 would be complete prior to starting Station 3. DC Hatlestad responded yes as construction would be done in stages so that apparatus could be shuttled to other stations. Chief Shirlaw estimates the loan

payment would be about \$32,750 per month. A mill increase would bring in an additional \$22,500 per month. We set reserves of \$100k aside as a rainy day fund, we are also setting aside funds for months where revenue is not coming in. Money has been set aside for the new tactical tender. Chief Shirlaw would like to bring in the full time position as well as the halftime position and begin to look at a construction loan. Chief Shirlaw noted we would not be effecting existing operating expenses. The 1, 3 and 5 year plan would likely be condensed into a shorter time frame. Chief Shirlaw add he will look at grants to help with funding. Some of the hired staff will be focused on grants as well. Two residents with grant experience, who live in the district have offered to help with grant writing.

Kerry inquired as to the time frame to pay off a \$3 Million loan. Karl responded a 15 year loan would be required. Kerry asked as to where funds for the other 2 stations would come from. Chief Shirlaw indicated he would look for funding assistance on a training facility from neighboring districts as well as St Anthony's. Kerry asked if there is a demand for a training facility. Chief Shirlaw stated we do have volunteers wanting to attend classes. For North Fork Fire it is an hour and a half drive to town. The demand will increase in time. Chief Shirlaw has spoken to St Anthony's about training here and they have indicated we need facilities. Further up the mountain and there are likely departments willing to come here for training. Kerry is not sure this fits on the list as well as other investments that may impact citizens more directly i.e. wildland mitigation and staffing. Chief Shirlaw responded in the future this will be merger related. Chief Shirlaw stated he would like to have input on where we need to be in 15 to 20 years.

Mike inquired as to current paid staff, what is Randy Rudloff's position, would his position apply as the half time position. DC Hatlestad noted Randy's paid position is a facilities maintenance position. Randy currently works for Evergreen Fire. Karl added Randy is a retiree. Chief Shirlaw clarified Randy is a firefighter and EMS volunteer. Karl reaffirmed a 3 million dollar loan will be a 15 year commitment and does not provide capital for stations 3 and 4. The 3 mill increase will have been spent. The District will need partnership and grants. DC Hatlestad looks at \$3 Million at Station 1 not as a move forward but rather backfilling. These buildings were built as garages. The District has accrued this deficit in our infrastructure. Chief Shirlaw stated we are not going to become a paid department, and will remain as majority, volunteer. However, we are and will continue as a professional volunteer department with high standards. DC Hatlestad stated the career positions will really increase daytime call response. Recently we experienced 5 calls in one day, this highlighted the daytime issues when we are at the lowest staffing. Daytime staffing is a major problem for us. Calls that day came off simultaneously at both ends of district.



## **7. 5 Year +**

### **a. Merger**

Chief Shirlaw has been casually speaking with other districts about a potential merger. Inevitably districts will merge, all are aware of the situation. Mergers are happening throughout the state, including very large districts. Chief Shirlaw stated he will be putting in more effort toward a future merge.

### **b. Career Staffing**

Career staffing will require a merger and a larger budget. It takes \$1M for Elk Creek Fire to run one fulltime station at Richmond Hill with 2 people.

### **c. Training Capacity**

Chief Shirlaw stated EMS Captain Epperson has a huge passion for community paramedicine. Community Paramedicine is a proactive approach to go out into community to address issues to prevent trips to the emergency room. Paramedics will look at medications, slips, trips, falls, weight and wellbeing. The main issue for this type of program is funding. Insurance companies are not jumping on board at this time. Hospitals are a little bit concerned about reduced funding. The concept is somewhat new, although the State of Arizona has good model.

West Metro Fire just put in an ARM car with a Nurse Practitioner and Paramedic going out into the district. DC Hatlestad gave an example of a person needing 3 stitches, treatment and stitches can be done on site, keeping costs low and keeping the ambulance in district. Question, how do you bill for this service? As our population ages, demand for these services will increase. Currently there is no choice but to go to the hospital. Evergreen Fire currently has a program. Capt Epperson noted Evergreen Fire is collecting information from the population and providing safety checks for \$200. Insurance companies are paying the \$200. Hospitals get dinged for cardiac heart failure patients that return within a specific amount of time. Hospitals benefit from the program as well when chronic heart failure patients do not end up back in a hospital. These programs can help patients not to stray from therapy once home. The Evergreen Fire pilot program is starting out with some smoke and CO detectors like we are doing.

Kerry stated he is hearing there needs to be some infrastructure in place. Capt Epperson thinks insurance companies will jump on board. DC Hatlestad add it would help to have 24/7 coverage, people staying busy, billing on the side. This is about improving overall health of the community. Chief Shirlaw added the program fits in with having a stocked command vehicle. Chief Shirlaw advised Capt Epperson works as an ICU nurse and has contacts with doctors. Doctors are interested

in doing these programs. Kerry asked if there is a way to share directors with other districts. Capt Epperson responded Dr. Vellman is medical director over 3300 providers in the state, his license is listed for 3500 EMS providers and he lives in our district.

West Metro Fire works with a company who works with nurse practitioners. A standard has not yet been created. Hospital social workers are familiar with Evergreen Fire and can follow up on patients. DC Hatlestad noted ICFPD is mandated to report abuse and neglect. We have a number of people who have been referred to Jefferson County services. This is the problem we face, patients are on the edge of self-care and we end up responding on EMS calls for non-critical issues. It is hard to motivate people to respond to these calls where you know what's going to be required. DC Hatlestad advised responders can bring a person back from the edge by simply checking the basics. Essentially we'd be providing home nursing care. Kerry commented this shifts interaction to planned daytime response from unpredictable nighttime response. Chief Shirlaw commented we can look outside of our district and talk to these other areas and learn from them to build the program. Chief Shirlaw would like to support Capt Epperson in developing a program.

Mike asked does the district currently have a legal list of residents. Chief Shirlaw responded yes, and advised there is a product that helps manage the information. The product is a preplan and includes property acreage, access, inhabitants, etc. Mike asked if includes what issues exist in the home, etc. so when you get a call at an address you have that information. Chief Shirlaw advised First Net is a service that can be sent to all residents. Residents complete information on their home and we would be able to see the information when a call to their home comes in. The program costs \$5200 per year. DC Hatlestad added tablets are needed in apparatus in order to receive the information. There would be costs for connectivity and maintenance. We need a line item to think through technology over the next 5 years and create a plan. Recognizing technology we rely on is improving in the outside world, we need to improve as well. DC Hatlestad acknowledged we are limited by coverage within our district. Chief Shirlaw noted North Fork Fire is meeting with First Net for better coverage. Kerry stated he agrees with an elevated thought process occurring more than one time per year.

Chief Shirlaw stated community paramedicine is where EMS is heading, Chief Shirlaw sees this as part of our district and it plays into merging. Karl asked what resources are needed to make the next step. Chief Shirlaw responded right now, supporting Capt Epperson in her schooling and providing resources for community outreach. We can explore what other districts are doing. In 10 years, paramedicine will be a normal practice.

Karl asked would we not still be doing the left hand side of the list without a mill increase. Chief Shirlaw would recommend waiting until Gallagher is settled. If the mill doesn't pass, we don't spend. We need to see what political efforts will be made. Once we know a new baseline we will move forward. 7.2% RAR will impact in the District in 2020, per the adjustment in 2019. Karl indicated he will have these items in the budget for now. Mike asked about the budget and Karl responded the preliminary budget approval is due at the October Board Meeting. If the mill passes

Karl will amend the budget. Resolutions will outline spending and revenue. In December we receive final valuations and make any adjustments. The budget is then filed with the DOLA and the County. Mike asked who the District's auditor is. Karl responded, The Adams Group and advised the annual audit is filed with the state annually by July 31.

**8. Adjournment**

There being no further business before the Board, the meeting was adjourned at 11:54 hours.

Minutes by Kelley D. Wood, District Administrator

Submitted by:



Michael Swenson  
Secretary

Approved by:



Karl Firor  
Treasurer

Attachments:

1. Resolution Supporting ICFPD Ballot Issue 6F to Increase its Mill Levy Rate 3.0 Mills and Stabilize Property Tax Revenue

**INTER-CANYON FIRE PROTECTION DISTRICT**

**RESOLUTION NO. 2018- 2**

**A RESOLUTION SUPPORTING THE INTER-CANYON FIRE PROTECTION DISTRICT BALLOT ISSUE 6F TO INCREASE ITS MILL LEVY RATE 3.0 MILLS AND STABILIZE PROPERTY TAX REVENUE**

**WHEREAS**, the Inter-Canyon Fire Protection District (the “**District**”) is a quasi-municipal corporation and political subdivision of the State of Colorado and a duly organized and existing special district pursuant to Title 32, Article 1, C.R.S.; and

**WHEREAS**, the District has not increased its mill levy in ten years and its property tax revenue has for many years remained relatively flat; at the same time the cost to provide fire protection and emergency medical services has increased significantly; and

**WHEREAS**, a large reason for the increase in costs is the dramatic increase in the number of emergency calls to which the District responds, including a 22% increase from 2015 to 2017, largely associated with increases in population, medical calls and wildfire threats; and

**WHEREAS**, in 1982 a provision was added to the Colorado Constitution known as the “Gallagher Amendment,” which requires adjustments to the rate at which residential real property is assessed for property tax purposes; and

**WHEREAS**, since 1982 the residential assessment rate has been reduced from 21% to 7.2 %, which is a 66% drop, and has resulted in a proportional reduction of property tax revenue to the District necessary to provide vital emergency services; and

**WHEREAS**, in 2019 the residential assessment rate is expected to drop to approximately 6.1%, which would be a 15% reduction from the current rate, and which would further reduce District revenue needed to provide emergency services; and

**WHEREAS**, if the District does not increase its mill levy and stabilize its revenue, the District would be forced to take offset measures that reduce district services:

- The District would not be able to hire additional daytime Emergency Medical Services (EMS), structural and wildland firefighters to meet the ongoing increase in call volume.

- The District would not be able to hire a Wildland Specialist to provide mitigation consultation, assist with EMS response and assist with important training programs for EMS and firefighters.
- Replacement of fire engines that are beyond their useful life would not be possible.
- The purchase of tactical fire engines needed in order to increase the number of responders to scene, improve firefighter safety, and to better negotiate the various terrain within the District would be delayed indefinitely.
- The District would not be able to update non ADA-compliant buildings, provide potable water, bunking and training facilities for fire and EMS staff; and

**WHEREAS**, instead of reducing District services as outlined above, District voters can authorize the District to increase its mill levy and offset future revenue reductions required by the Gallagher Amendment, and without regard to “**TABOR**” restrictions (Article X, Section 20 of the Colorado Constitution) and thereby stabilize District revenue; and

**WHEREAS**, the District’s Board of Directors has determined that the public interest and necessity require that the District place before the voters Ballot Issue 6F to increase the District’s general operating mill levy rate by 3.0 mills and to offset future Gallagher Amendment revenue reductions, which would allow the District to provide appropriate and responsive fire protection, rescue, and emergency medical services; and

**WHEREAS**, the Colorado Fair Campaign Practices Act expressly authorizes the District to adopt and distribute in normal fashion a Resolution regarding any ballot issue of import to the District;

**NOW, THEREFORE**, be it resolved by the Board of Directors of the Inter-Canyon Fire Protection District as follows:

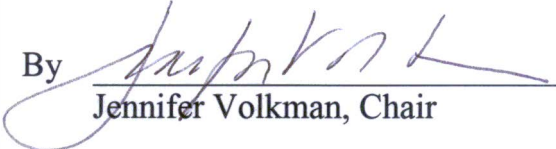
1. The Board hereby expresses its strongest possible support for Ballot Issue 6F to allow the District to increase its mill levy rate by 3.0 mills and to offset future revenue reductions that would otherwise result from Gallagher Amendment adjustments.
2. The Board further confirms that stabilizing the District’s property tax revenue at the level necessary to provide appropriate and responsive fire protection, rescue and emergency medical services is vitally important and necessary to provide for the safety of District firefighters and the health and safety of all current and future District residents and visitors.

3. The Board urges electors of the District to VOTE YES on Inter-Canyon Fire Protection District Ballot Issue 6F at the November 6, 2018 election.

ADOPTED this 29<sup>th</sup> day of September, 2018.

INTER-CANYON FIRE PROTECTION  
DISTRICT

By

  
Jennifer Volkman, Chair

Attest:

  
Michael Swenson, Secretary